## **ANNUAL MEMBERSHIP MEETING**



## **AGENDA**

JUNE 21, 2021, 5:00 PM

- I. Welcome
- II. Approval of the Minutes from the 2020 Annual MeetingA. \*August 17, 2020 Annual Meeting
- III. Year-in-Review
  - A. Year End Activity Report
  - B. \*Financial Report
- IV. \*Approval of Fiscal Year 2021-2022 Budget
- V. Election of New Board Members
  - A. Nominating Committee Report
  - B. Nominations from the Floor
  - C. \*Close Nominations
  - D. Introduction of Candidates
  - E. Election of Board Members (send ballots to Bible Harris Smith)
  - F. Announcement of Results will be made on website https://www.downtownknoxville.org/alliance/board by June 30, 2021
- VI. Old Business
- VII. New Business
  - A. Tentative Dates for FY 2021-2022 Board Meetings downtownknoxville.org/about/meetings/
- VIII. Public Forum
  - IX. Adjournment

This meeting, and all communications between Board Members, are subject to the provisions of the Tennessee Open Meetings Act.

<sup>\*</sup>Denotes action items.

## **MINUTES FROM THE 2020 ANNUAL MEETING**

The 2020 Annual Meeting of the members of the Downtown Knoxville Alliance (DKA) convened on Monday, August 17, 2020, at 5:30 p.m. via Zoom due to COVID-19.

Board members present included chair – Tim Hill, Matthew DeBardelaben, Robin Easter, Vince Fusco, Becky Hancock, Lorie Matthews, and Michael Riley. DKA and Knoxville Chamber staff in attendance included: Michael Hummel, Angela Lunsford, Terry Tabors, and Robin Thomas.

### I. Welcome

Tim Hill chaired the meeting. He announced that a quorum of the membership was present in person via Zoom or proxy and thanked everyone for attending the meeting.

## II. Approval of Minutes from 2019 Annual Meeting

Mr. Hill called for approval of the minutes from the 2019 Annual Meeting. A motion was made by Lorie Matthews to approve the minutes as presented. Becky Hancock seconded the motion, which was unanimously approved by the DKA members.

## III. Election of New Board Members

## A. Nominating Committee Report

Michele Hummel presented the Nominating Committee Report. She noted the committee reviewed the responsibilities, the process, and the policies for nominations. After identifying potential nominees, DKA staff verified that all nominees were eligible and willing to serve on the Board. All nominees were then placed on the ballot, which was included in the agenda packet that was mailed to DKA members prior to the Annual Meeting.

#### B. Nominations from the Floor

Mr. Hill opened the floor to nominations. There were no nominations.

## C. Close Nominations

With no nominations from the floor, Robin Easter made a motion to close nominations. Vince Fusco seconded the motion, which was unanimously approved by the members.

## D. Introduction of Candidates

Mr. Hill asked the nominees to introduce themselves.

## E. Election of Board Members

Mr. Hill asked members to return their ballots to Bible Harris Smith by August 24. An announcement of who was elected will be posted on our website.

Daniel Smith and Mary Katherine Wormsley were elected.

The Board thanked Nanci Solomon and Tim Hill for their service to the Board.

#### IV. Year in Review

## A. Activities Report

Staff provided highlights DKA accomplished during Fiscal Year 2019 – 2020.

## B. Financial Report

Terry Tabors presented the financial report for the Corporation. He provided an explanation of the various reports, which were included with the agenda materials. A motion was made, seconded, and unanimously approved as presented.

## V. Approval of the Fiscal Year 2020 – 2021 Budget

Staff presented the budget for Fiscal Year 2020 – 2021. Matthew DeBardelaben made a motion to approve the budget and Vince Fusco seconded the motion, which was unanimously approved as presented.

### VI. Old Business

There was no Old Business.

## VII. New Business

## A. Tentative Dates for FY 2020-2021 Board Meetings

Mr. Hill noted the tentative dates for upcoming board meetings were included in the agenda. He reminded everyone all DKA meetings are posted on the DKA website.

## VIII. Public Forum

Ken Voith said the City is considering the option of billing property owners versus tenants for trash pickup in the BID district and asked if DKA would help off-set these additional costs. In addition, he noted there has been an uptick in the number of panhandling problems.

Ed Patrick asked for an update on the National Museum of American Presidents (NMAP). Staff updated members that they understood the NMAP team was still trying to move forward with the project, but COVID was causing delays in fundraising.

## IX. Adjournment

With no other business, Mr. Hill declared the Annual Meeting adjourned and thanked everyone for attending.

Downtown Knoxville Alliance Profit & Loss Actual vs Budget May 31, 2021

Profit & Loss Actual vs Budget May 31, 2021 Acct #		YTD FY20	Jul 20	Aug 20	Sep 20	Oct 20	Nov 20	Dec 20	Jan 21	Feb 21	Mar 21	Apr 21	May 21	Jun 21	YTD FY21 FI	FY21 Budget Remainder	emainder
		000		3	;		į		:								
CBID Tax Assessments 40; Investment income 416	4020 4100	779,629 1,818	1,031	8,416 18	14,451 10	363,415 40 ·	82,270 (2)	31,784 10	43,500	72,701	151,295	24,328	· α	1 1	793,192	790,000	(3,192)
		781,448	1,031	8,434	14,461	363,455	82,268	31,794	43,517	72,694	151,297	24,544	<b>&amp;</b>		793,504	790,500	(3,004)
Expenses Development Path to Proceedity	F225	600									3				;		
		1,000					.		.	(22,315)	15,000	. ,			(22,315)	15,000	82,315
Residential											000	•	ı	•	(615,1)	000,67	82,315
expenses/other						,	ı	,		,	,			,	1	8,000	8,000
Projects/Initiatives 5901		8,611 2,156		- 220	. 4		• 1		· ,	4.288	12,352	ı ı	, 8	• •	12,352	40,000	27,648
Total Residential	1	0,767		220	49		.	-		4,288	12,352	ı	92		16,979	48,000	31,021
Quality of Life Beautification 5650		5,260	45	568	02	18,406	79	585	85	296	25,569	69	17,944	ı	64,387	80,000	15,613
Security Total Quality of Life		45,593 130,853	3,350	2,421	4,880	2,355	1,681	3,587	1,985	3,246	27,681	9,228	8,270		40,717 105,104	55,000 135,000	14,283
itment	75			,	•	ı	275	280	,	R25	005				680	000	c c
Merchant Support Office Support		32,343	1,600	627	9,322	5,795	1,798	3,877	1,061	3,015	3,009	4,120	2,005		36,229	45,000	8,320 8,771
Total Business Support	e .	32,343	1,600	627	9,322	5,795	2,073	4,157	1,061	3,640	3,509	4,120	2,005		37,909	75,000	37,091
s neral		75,117	4,836	5,478	6,660	5,925	6,045	14,760	6,771	9.578	5.863	4.221	8.568		78 705	85,000	A 205
		29,260	• ;	2,619	3,008	1,000	2,102	7,235	3,113	2,830	2,213	1,11	1,616		26,845	30,000	3,155
Website - All Committees 5375 Events and Sponsorship 5360		3,000	394	745	1,840	1,766	1,949	1,724	21,000	2,007	1,940	495 16 500	830		15,022	20,000	4,978
		990'891	5,229	8,842	11,507	28,691	10,096	16,234	32,216	24,389	10,016	22,328	11,015		180,562	195,000	14,438
Administration Meals/ Lodging/ Travel 5420		3,214	,			1	•	1	,	,			•	ļ		0	, n
		7,259	499		246	407	1,210	290	280	955	8	384	55		5,188	000'9	9,500 812
Postage 5440 Professional Dev 5465	<b>5</b> 13	345	•		١							609			609	2,500	1,891
		9,273			١.	4,500	2,500			5,000				. ,	12 000	10,000	8,500
Svc Contract - Operations 5461			18,277	18,277	18,277	18,277	18,277	18,277	18,277	17,061	18,125	18,125	18,125		199,375	217,000	17,625
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			,		1,139	51		531	٠	,					1,721	990,	(1,721)
Total Administration	ä	235,924	18,776	18,277	19,662	24,016	21,987	19,097	18,857	23,016	18,188	19,118	18,679		219,674	251,300	31,626
Total Expenses	<u>8</u>	593,953	28,956	30,387	45,421	79,264	35,838	43,076	54,120	36,264	86,745	54,862	57,981		552,914	779,300	226,386
Change in NAV	.89	187,495 (2	(27,925)	(21,953)	(30,960)	284,192	46,431	(11,281)	(10,603)	36,430	64,552	(30,318)	(57,974)	•	240,590	11,200	229,390
Surplus spending Approved Events/Support Now Save Local			7,958	0	2,154	10,892	0	0	0	3,053	0	724			24,781	32,500	7,719
COVID Related Initiatives Subtotal Surplus Spending			1,065 84,024	2,671	6,225	7,747	4,520	2,167	20	3,053	380	09/4	00	00	75,000 24,892 124,673	150,000 125,000 307,500	75,000 100,108 182,827
NAV Total after Surplus Spending		<del>E</del>	(111,948)	(24,624)	(39,339)	265,553	41,911	-13,449	-10,659	33.377	64.172	-31.102	-57.974	 	115 918		
							•	•			! !:: <del>!</del> ::	!		>	2122		

## Downtown Knoxville Alliance Statement of Cash Flows Fiscal YTD May 31, 2021

	Jul '20 - Jun '21
OPERATING ACTIVITIES	
Net Income	115,918
Adjustments to reconcile Net Income	
to net cash provided by operations:	
1110 · Other Receivable	8,176
2020 · Accounts Payable	(71,156)
2600 · Accrued Payables	26,680
Net cash provided by Operating Activities	79,617
FINANCING ACTIVITIES	
3900 · Change in NA - unrestricted	· ·
Net cash provided by Financing Activities	-
Net cash increase for period	79,617
Cash at beginning of period	1,050,799
Cash at end of period	1,130,417
Current Liabilities	(54,828)
Approved Events/Quality of Life Sponsorships not booked	(04,020)
Support Now Safe Local Initiatives \$32,500	(7,719)
Cradle of Country Music Park \$83,000	(83,000)
Static of Southly Madic Fall (\$60,000)	(83,000)
Accounts receivable and Other	-
Approvals contingent on future events:	
Façade Grant Commitment (Cal Johnson Bldg)	(75,000)
COVID Related Initiatives	(100,108)
Transit Alliance of East Tennessee (match required)	(25,000)
Fort Kid	(250,000)
	(200,000)
Subtotal	(595,656)
	(,)
Projected Remaining Budgeted Income (Expenses)	
, , , , , , , , , , , , , , , , , , , ,	
Revenue	(3,004)
Development	(82,315)
Quality of Life	(29,896)
Business Support	(37,091)
Marketing/Sponsorships	(14,438)
Residential	(31,021)
Administration	(31,626)
Subtotal	(229,390)
	(229,390)
Projected Cash - Before Minimum Reserve	305,371
	303,371
Minimum Cash Balance - Reserve	(50,000)
Projected Cash Availability	255,371
	200,011

# Central Business Improvement District Balance Sheet

As of May 31, 2021

Total Checking/Savings 1,130	5
1020 · Investments - Cert Dep and MM  1026 · First Century Bank  1029 · Home Federal Bank - MM  249,755.47  1011 · Regions - MM  14,885.26  1021 · First Bank 2774  71,647.09  1024 · First Bank MM 2976  23,728.41  1023 · First Bank CD 2781  104,200.00  1027 · SunTrust MM Account  Total 1020 · Investments - Cert Dep and MM  816,601.49  Total 1000 · Cash & Cash Equiv.  1,130  Total Checking/Savings	5
1026 · First Century Bank       114,757.98         1029 · Home Federal Bank · MM       249,755.47         1011 · Regions · MM       14,885.26         1021 · First Bank 2774       71,647.09         1024 · First Bank MM 2976       23,728.41         1023 · First Bank CD 2781       104,200.00         1027 · SunTrust MM Account       237,627.28         Total 1020 · Investments - Cert Dep and MM       816,601.49         Total 1000 · Cash & Cash Equiv.       1,130         Total Checking/Savings       1,130	
Total 1000 · Cash & Cash Equiv. 1,130  Total Checking/Savings 1,130	
Total Checking/Savings 1,130	)
	0,416.54
Total Current Assets 1,130	0,416.54
	0,416.54
TOTAL ASSETS1,130	0,416.54
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable 2000 · Acc. Payable 2020 · Accounts Payable 25,648.71	
Total 2000 · Acc. Payable 25	- 5,648.71
	5,648.71
Other Current Liabilities	9,179.58
Total Other Current Liabilities 29	179.58
Total Current Liabilities 54	,828.29
Total Liabilities 54	,828.29
	9,670.52 5,917.73
Total Equity 1,075	
TOTAL LIABILITIES & EQUITY 1,130	5,588.25

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## **Central Business Improvement District** A/P Aging Summary As of May 31, 2021

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
East Tennessee Historical Society	0.00	0.00	0.00	0.00	2,500.00	2,500.00
Knoxville Chamber	18,125.00	0.00	0.00	0.00	0.00	18,125.00
Planters Unlimited	0.00	2,823.71	0.00	0.00	0.00	2.823.71
Visit Knoxville	2,200.00	0.00	0.00	0.00	0.00	2,200.00
TOTAL	20,325.00	2,823.71	0.00	0.00	2,500.00	25,648.71

## Downtown Knoxville Alliance Statement of Cash Flows Fiscal YTD May 31, 2021

Project	Grants	Permit Date	Comp Date	YE 6/30/2019	YE 6/30/2020	YE 6/30/2021	YE 6/30/2022	Total to Pay
Cal Johnson - 301 State St	150,000			0	75,000	75,000	0	150,000
Transit Alliance of East TN	25,000			0	0	25,000	0	25,000
Fort Kid	250,000	_				250,000	0	250,000
	425,000			0	75,000	350,000	0	425,000

<sup>\*</sup> City approval required

Note: Disclosure of Tax Abatement for Farragut Building. CBID Board agreed to receive current assessment of \$4,578 and forgo \$19,012/year for 25 years - total abatement \$475,302. Based on estimated increase in projected value \$18.4mm versus \$3.6mm. Tax is .32 per \$100 on 40% of projected value.

Note: In 2013, Knox County Commission and Knox County Industrial Development Board approved a 10 year PILOT for Marble Alley Lofts, LLC. The property was held by Knox County and did not pay property taxes because of its tax exempt status. The property is now held by the Knox County Industrial Development Board. Based on the current appraised value, at the end of the 10 year PILOT, CBID would be entitled to a projected assessment of \$36,800 annually.

Note: In July of 2019, the Board of the Downtown Knoxville Alliance agreed to approve a 10-year abatement of the incremental CBID assessment for the State Supreme Court projects starting 48 months after the Dover Signature Properties closes on the two parcels of property from the City of Knoxville to allow for construction and project stabilization. CBID will receive an assessment for both properties based on the acquisition cost of \$2.6mm or approximately \$320 for the property that will house the hospitality project, purchased for \$250,000 and \$3,008 for the parcel that houses the apartment project, purchased for \$2,350,000. Downtown Knoxville Alliance will receive this yearly assessment during the 48 month construction and stabilization period and during the 10-year abatement, after which the CBID assessment will be paid at full value.

## **KNOXVILLE CBID MANAGEMENT CORPORATION**

## **BUDGET FY 2021 - 2022**

		BUDGET		AFT BUDGET
Income		FY 20-21		FY 21-22
CBID Tax Assessment	\$	790,000	œ.	925.000
Investment Income	\$	500	\$	835,000
Total Income	\$	790,500	\$	500 835,500
200111001110	Ф	790,500	Ф	035,500
Expenses				
Business Support				
Merchant Support	\$	45,000	\$	50,000
Total Business Support	\$	45,000	\$	50,000
		10/		3-,
Development				
Special Projects/Impact Program	\$	60,000	\$	100,000
Path to Prosperity	\$	15,000	\$	15,000
Total Development	\$	75,000	\$	115,000
Marketing Expenses				
Advertising General	\$	85,000	\$	75,000
Print & Content Development	\$	30,000	\$	30,000
Website-all committees	\$	20,000	\$	20,000
Events and Sponsorships	\$	60,000	\$	80,000
Total Marketing Expenses	\$	195,000	\$	205,000
Quality of Life				
Security	\$	55,000	\$	100,000
Beautification	\$	120,000	\$	95,000
Residential	\$	8,000	\$	8,000
Total Quality of Life	\$	183,000	\$	203,000
Administration				
Meals/Lodging/Travel	\$	5,500	\$	5,500
Office Expense/Supplies	\$	6,000	\$	7,000
Postage	\$	2,500	\$	2,500
Professional Development	\$	8,500	\$	6,000
Professional Services	\$	10,000	\$	12,000
Services Contract	\$	219,325	\$	226,464
Insurance Directors/Officers	\$	800	\$	800
Software	\$	1,000	\$	1,000
Total Administration	\$	253,625	\$	261,264
Total Expenses	\$	751,625	\$	834,264
Change in NAW		-0.0		
Change in NAV	\$	38,875	\$	1,236

## **KNOXVILLE CBID MANAGEMENT CORPORATION**

## ANNUAL MEETING ELECTION BALLOT

There are four Board positions – two business, one resident, and one stakeholder – that will be open effective July 1, 2021, serving a three-year term ending June 30, 2024.

	Business
*5 1: 5	(select 2)
*Robin Easter	
John Sanders	
Adrienne Webster	
	(write-in candidate if someone is nominated from the floor)
	Resident
	(select 1)
Christopher Deal	
*Lorie Matthews	
Sandi Swilley	
	(write-in candidate if someone is nominated from the floor)
	Stakeholder
	(select 1)
Jay Cobble	
*Matthew DeBardelabe	en
Monica Lebron	
	(write-in candidate if someone is nominated from the floor)
*Individual is currently serving	on the Board

## BALLOTS WILL NOT BE COLLECTED AT THE ANNUAL MEETING. THEY NEED TO BE SUBMITTED DIRECTLY TO BIBLE HARRIS SMITH

After the Annual Meeting, please submit ballots directly to Bible Harris Smith by June 25, 2021. Submit this ballot to Bill Snyder:

Scan/email: snyder@bhspc.com

Fax: 865.524.7454

Mail: 507 Clinch Ave, Knoxville, TN 37902

Election results can be found on our website at: downtownknoxville.org/alliance/board/after June 30, 2021.

# **BOARD OF DIRECTORS → FY 2020 - 2021**

Matthew DeBardelaben, Chair thetwohundredblock@gmail.com

Term began: 7/18

Term expires: 6/21, 1<sup>st</sup> term Business Representative

Robin Easter Robin Easter Designs robin@robineaster.com Term began: 7/18

Term expires: 6/21, 1<sup>st</sup> term Business Representative

Rick Emmett
City of Knoxville
remmett@knoxvilletn.gov
Term began: 9/10
Appt by Mayor of the City of Knoxville

Vince Fusco Regal Cinemas Vince.Fusco@regalcinemas.com Term began: 7/19 Term expires: 6/22, 1<sup>st</sup> term Resident:Representative

Becky Hancock, Secretary
The Tennessee Theatre Foundation
bhancock@tennesseetheatre.com
Term began: 7/18
Term expires: 6/21, 2<sup>nd</sup> term
Stakeholder Representative

Lorie Matthews, Vice-Chair tnlorie@gmail.com Term began: 7/18 Term expires: 6/21, 1<sup>st</sup> term Residential Representative Michael Riley, Treasurer The Oliver Hotel michael@theoliverhotel.com Term began: 7/19

Term expires: 6/22, 1<sup>st</sup> term Business Representative

Daniel Smith daniel@smithlawtn.com Term began: 8/20 Term expires: 6/23, 1st term Business Representative

Mary Katherine Wormsley
Hatcher-Hill Properties, LLC
marykatherine@hatcherhill.com
Term began: 8/20
Term expires: 6/23, 1<sup>st</sup> term
Stakeholder Representative

## Ex-officio Board Members

Representative Sam McKenzie State House of Representatives rep.sam.mckenzie@capitol.tn.gov

Senator Richard Briggs, M.D. State Senate sen.richard.briggs@capitol.tn.gov

## **KNOXVILLE CBID MANAGEMENT CORPORATION**

## BIOGRAPHIES FOR BOARD DIRECTOR NOMINEES

## **Business Representative Candidates**

### **ROBIN EASTER**

As principal and creative director of Robin Easter Design, Robin has conducted business in Knoxville, Tennessee for 33 years. Key to her professional longevity is her sharp intuition for discovering talented designers and providing them with an environment in which they can do their best work. Robin and her designers are committed to the philosophy that excellent service and communication are as important as good design. This commitment has forged strong relationships with her clients and suppliers, many of whom have been with her since the beginning. She works directly with all clients – defining their needs, developing the solutions, and collaborating with her team to create beautiful and functional results.

She holds a Bachelor of Fine Arts in Graphic Design from the University of Tennessee and is a member of AIGA (American Institute of Graphic Arts). She was the first designer in the state of Tennessee to be inducted as an AIGA Fellow, an award given to those who have made a significant contribution to raising the standards of excellence in practice and conduct within their local or regional design community.

Robin also has served as adjunct professor of graphic design at the University of Tennessee and on the Advisory Board for the Pellissippi State Graphic Design Department. She has participated on UT's graphic design faculty selection committee and is often asked to judge design competitions, critique design classes, and mentor students.

Core to her success has always been Robin's commitment to give back to the community in which she lives and works. She is currently on the Downtown Knoxville Alliance Board and serves on the Quality of Life Committee and Marketing Committee. She is a member of the Rotary Club of Knoxville (the downtown club) and was awarded the prestigious honor of Rotarian of the year in 2015. She is also a member of the Executive Women's Association (EWA) and serves on the Executive Committee. Since 2014 Robin has been president of The Old City Association where they have grown membership from less than 10 people to 200+, developed events such as Old City Market, Dolly Fest, and Oktoberfest, and coordinated beautification efforts. In addition, she served on the board for Keep Knoxville Beautiful for 5 years and the Knox Mercury Board for 1 year. She volunteers her time and supports organizations that work to improve the community, such as Knoxville History Project, Legacy Parks Foundation, and Knox Heritage, among others.

### JOHN LYNCH SANDERS, FAIA LEED AP

B Arch, University of Tennessee

John is a founding partner of Sanders Pace Architecture, created in 2002 primarily for focus on design opportunities within Knoxville's Downtown Central Business District and its immediate surrounding neighborhoods. His passion for design can be seen on the challenging projects that he and his firm have been involved with in those areas. Along with his professional investment comes his personal redevelopment endeavors of several properties within the district that have been successfully completed, returning blighted or unusable properties back to vibrant reuses. His influence is evident in the thoughtful rehabilitation of forgotten, neglected buildings in fringe neighborhoods, elevation of overlooked project typologies, and energetic service through teaching and civic engagement. John's work is meaningful, creative, and inspirational. John has been an Adjunct Studio Professor at the University of Tennessee and continues to participate as an invited studio critic and juror for the College of Architecture and Design. John was elevated to the AIA College of Fellows in 2018 recognizing his body of work since 2002.

He has maintained a residence in Downtown Knoxville since 1997 and has maintained his practice within the CBID since 2002.

## LEADERSHIP / COMMUNITY ENGAGEMENT

City of Knoxville | KKCP - Re:Code Steering Committee - AIA ETN Rep. [2017-Present]

AIA East Tennessee - Programming Committee Chair [2021-Present]

AIA Tennessee Convention – Programming/Lecture Series Committee Chair [2019]

AIA East Tennessee - Programming/Lecture Series Committee [2015-2020]

The Historic Bijou Theatre - Facilities Committee [2017-2020]

City of Knoxville - Greenways Commission [2013-2020]

Knox County – Greenways Commission [2017-2020]

AIA Tennessee Convention - State Convention Chair [2015]

AIA Tennessee - State Board of Directors [2013-2015]

AIA East Tennessee - Chapter President [2013]

AIA East Tennessee - Board Member [2010-2014]

AIA East Tennessee - Programming Committee [2015-2017]

City of Knoxville | MPC - Downtown Design Board - AIA ETN Rep. [2007-2011]

AIA Tennessee Convention - Tour Committee Chair [2009]

Knoxville Area Transit [KAT] - Citizen's Advisory Committee [2011-2012]

American Institute of Architects - Member [2005-Present]

Central Business Improvement District - Board Member [2008-2011]

National Trust for Historic Preservation - Member [2008-present]

Knox Heritage - Member [2004-present]

NCARB - Member [1997-present]

## **ADRIENNE WEBSTER**

Adrienne Webster is a Knoxville native who obtained her BA from the University of Tennessee in 2000. After working in the downtown business community for 5 years, she opened her firm, AOW Tax & Accounting in 2008. Although she has clients city-wide, her firm has focused on the greater downtown community.

Adrienne is an advocate for the small business community and believes that all businesses should be given the resources to thrive, regardless of their ability to pay. She offers free business consultations to anyone who contacts her. Since 2016, she has volunteered her expertise by speaking twice a year in the Co-Starters Program at the Knoxville Entrepreneur Center. She has also been a part of numerous Expert Sessions at the Makers City Summit. Most recently, Adrienne was the lead accountant for the "What's The CARES" webinar series that helped small businesses navigate the CARES Act and PPP Loans.

Adrienne has always been active in the Knoxville Community and currently serves as the second vice president of Knox Heritage, the treasurer of the Historic Fort Sanders Neighborhood Association and the Fort Sanders Community Development Corporation and is the treasurer and founding member of BreastStrokes Knoxville.

## Residential Representative Candidates

### CHRISTOPHER DEAL

Christopher Deal works as an administrator at Sarah Moore Magnet Academy in East Knoxville and has worked for the Knox County School District for the past 10 years. Christopher served as an elementary teacher for two years at Hardin Valley Elementary when he first arrived to Knoxville. During that time, he applied for the Leadership Academy at the University of Tennessee. He along with 10 other candidates were accepted and awarded the opportunity to earn a free EdS in Leadership Administration while being placed as administrators in the district. Since completing the Leadership Academy, Christopher has worked at Dogwood Elementary in South Knoxville, Lonsdale Elementary just on the north side of downtown, and at Sarah Moore Greene Magnet Academy in East Knoxville.

Prior to coming to Knoxville, Christopher lived in North Carolina where his 2<sup>nd</sup> residence is located and lived in his home state of Florida. Christopher is from the east coast of Florida. When he decided to not follow in his parent's footsteps of being in the FBI, he left home at 18 years old and never looked back. Christopher appreciated that tough love from his parents and would like to note that he has a great relationship with them, today. Christopher put himself through community college at Indian River State College in Fort Pierce. Then, he earned his Bachelor's degree from Florida Atlantic University in Vero Beach and his masters in Reading from Nova Southeastern University in Fort Lauderdale.

While pursuing his PhD in Miami in 2006, Christopher recalled three billboards throughout the city that said 'Come to North Carolina.' Christopher always wanted a house in the 'country' and made the leap to purchase a home in North Carolina. Two years later, he moved to North Carolina and became a Curriculum Coordinator of a Reading and English department at a local community college. On a vacation trip to Florida a year later, Christopher would meet the person who would become his future husband of 10 years by asking, 'Will you take my picture?"

A year later, Christopher made the leap to move to Downtown Knoxville and has been blessed ever since. Brandon, Christopher's husband, purchased the condo in the Phoenix in 2009 at the time when it was a buyer's market. Since coming to Knoxville, Christopher has been active in the community. He is a member of City People, has been a part of Circle of Friends with the Knoxville Zoo, has volunteered with many organizations, and continues to promote the downtown lifestyle as is evident in his Social Media weekly postings.

The highlight of Christopher's life was in July 2020. Christopher entered the Sirius XM Virtual Wedding with Billy Idol and won! At this time, this is when the Supreme Court passed the bill where gay people could not be fired for being gay. It was a pivotal moment not only because of the marriage to his long-time partner, but the impact this would have on the LGBTQ community. Billy Idol was his best man, performed two of his biggest number one songs, and Alan Hunter, MTV 80's VJ who opened MTV to the world, hosted. The wedding was broadcasted internationally from their condo. Christopher and Brandon rented out Sapphire downtown where local attendees could view. Recently, Inside of Knoxville covered the story.

Christopher has seen the growth of downtown Knoxville in the past ten years. He constantly promotes downtown living and life every chance he can. With that, Christopher takes pride in everything that comes to downtown. With the growth of downtown, Christopher has also recognized that there are things coming to downtown that could jeopardize all the hard work that is happening. He wants to get involved to see how to work with the companies, residents, and the public venturing downtown which is his reason for running for the Downtown Knoxville Alliance Board of Directors.

#### **LORIE MATTHEWS**

A native of Knoxville, Lorie Matthews has a passion for people and community and has loved being involved in the resurgence of Downtown Knoxville. She has been a resident in Downtown Knoxville for 15 years and currently lives in Kendrick Place with her husband David. She has worked in Downtown for 13 years at non-profits including Leadership Knoxville and is currently on staff with The Knoxville Fellows at 4 Market Square. Deeply engaged, Lorie has served on several community boards including The Opera Guild, the Y.W.C.A. of Knoxville & the Tennessee Valley, Volunteer East Tennessee, Knox Heritage, the Downtown Design Review Board, and the Historic Zoning Commission. She is completing her first term on the Downtown Alliance Board and is excited about the opportunity to serve an additional term, continuing to grow a thriving community in Downtown Knoxville.

## **SANDI SWILLEY**

Sandi Swilley has called Knoxville home for the past 25+ years and currently lives downtown at Kendrick Place. She is Vice President of Leadership Knoxville, a non-profit that works to build a stronger Knoxville by developing people and groups, leading to a greater community. She is team lead for the Introduction Knoxville program which helps native Knoxvillians and newcomers alike, explore, discover, connect, and engage with our community.

She is a member of the National Association of Leadership Programs and a graduate of East Tennessee Regional Leadership, class of 2017. She is also a graduate of the Knoxville Police Department Citizens Academy (2019) and the FBI Citizens Academy (2014).

She is committed to serving the Knoxville community both personally and professionally as a servant leader. Her passion is to connect people to people to help propel positive and progressive civic change. She loves to support the arts, historic preservation, and our downtown core, where she resides.

Locally, she has served as a commissioner on both the Knoxville Historic Zoning Commission and the Downtown Design Review Board, appointed by former Mayor Madeline Rogero. She is also a past chair of the University of Tennessee Chancellor's Associates. Statewide, she has served on the board of the Tennessee Association of Community Leadership Programs (TACL).

Sandi currently serves on the board of directors of the Historic Tennessee Theatre and the YWCA of Knoxville and the Tennessee Valley.

On weekends, you will often find her enjoying a concert or play. However, if the sun is shining, you will likely find her exploring our beautiful East Tennessee waterways by kayak or hiking in our Urban Wilderness.

## Stakeholder Representative Candidates

## JAY COBBLE

Jay Cobble, a native to Knoxville and UT Grad, is the Principal Broker and a Founding Partner at Providence Commercial Real Estate serving clients across East Tennessee. He began his career in Memphis at Highwoods Properties and has received honors such as the 2010 CCIM Deal of the Year Award for \$20,000,000+ office lease deal and was named to the Knoxville Business Journal's 40 under 40 in 2012. Jay has earned SIOR and CCIM designations. Jay serves on the boards of the Knoxville Chamber and 4 Market Square both in Downtown Knoxville, is the Membership Chair for SIOR Middle & East TN and is a member of Nucleus Knoxville. Jay participated in the Leadership Knoxville 2016 class, was selected for UT Chancellor's Associates 2017 class, was 2013 President of the Knoxville CCIM Chapter and has served on the Board of Directors for local organizations including East Tennessee CCIM, Young Professionals of Knoxville and Dogwood Arts. He is a founder and former chairman of the Knoxville Fellows Program and devotes his free time towards his family and various ministries in Knoxville. Jay has a passion for Downtown Knoxville as he has seen it grow from a ghost town in his youth to the thriving driver of our community that it is today. Jay misses the old days living at Sterchi Lofts or visiting his grandmother at Promontory Point but still partakes in the many exceptional establishments at play for entertainment or while working at First Horizon Plaza where he founded his business in 2011.

Business Owner – Providence Commercial Real Estate – Partner | Principal Broker – 800 S Gay St. Business Representative – Knoxville Fellows Program – Board Member & Chair – 4 Market Sq Stakeholder – 4MS LLC – President - Owner of 4 Market Square

#### **MATTHEW DEBARDELABEN**

Matthew made Knoxville and East Tennessee his home in 2012. He is a Commercial Real Estate Professional with Realty Executive Associates and the Fox and Fogarty Team.

Prior to his current career, Matthew was Director of International Partnerships with Blühen Botanicals, and Sales Manager with Synergy Business Environments.

Matthew is a PechaKucha Knoxville curator and founder of the Square on the Square, square dances. He is also an activist with the American Institute of Architects. He currently serves as Board Chair of the Knoxville Downtown Alliance, as well as Board Member for the Knoxville Chamber and the Design Review Board.

Matthew has a BA in Asian Studies and a Masters in Divinity (MDiv).

Before landing in Knoxville, Matthew lived in Miami, Alabama, Seattle and Chicago, as well as six years in Shanghai, China.

## MONICA LEBRON

Dr. Mónica Lebrón joined Tennessee's executive leadership team in February 2021 as Deputy AD for Championship Resources.

Prior to her hiring at Tennessee, Lebrón oversaw all internal and external day-to-day operations for Tulane athletics as deputy AD/chief operating officer dating to 2016. She also served as chief diversity officer for the Green Wave.

A native of San Jose, California, Lebrón was Tulane's sport administrator for football, women's basketball, beach volleyball and sailing. In addition to facilitating scheduling and budget management for those programs, she also directed revenue-generation efforts for Tulane's comprehensive athletics program.

Lebrón's time at Tulane was preceded by four years of senior-level experience in the Southeastern Conference. She worked as an assistant AD for development at Ole Miss in 2012 before being elevated to associate AD in 2014. She then transitioned to Georgia, where she served as associate AD for development. Under her direction, the UGA athletics development team raised a then-record \$56.96 million for the 2016 fiscal year.

In addition to her time at Georgia and Ole Miss, Lebrón served as senior major gifts officer (2008-11) and senior associate director (2011-12) at Cal, where she fostered a portfolio of more than 500 donors. She also worked in various capacities at Florida with Gator Boosters, Inc., from 2004-08, working closely with UF's athletics alumni base.

A 2001 Yale graduate, Lebrón was a four-year letterwinner and starter on the Bulldogs' softball team. She then earned her master of Sports Administration and MBA from Ohio University in 2003.

Most recently, in the spring of 2019, she earned her Ph.D. in Interdisciplinary Studies from Tulane.

## **2021 - 2022 BOARD MEETINGS**

July 19, 2021 - 11:30 am
August 16, 2021 - 11:30 am
September 20, 2021 - 11:30 am
October 18, 2021 - 11:30 am
November 15, 2021 - 11:30 am
December 20, 2021 - 11:30 am

January 24, 2022 - 11:30 am (moved due to MLK Day holiday)
February 21, 2022 - 11:30 am (budget workshop starting at 10)
March 21, 2022 - 11:30 am
April 18, 2022 - 11:30 am
May 16, 2022 - 11:30 am
June 20, 2022 - 5:00 pm (Annual Meeting & June Board Meeting)