# BOARD OF DIRECTORS' MEETING ➤ AGENDA

# NOVEMBER 20, 2023, 11:30 AM



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II.	Approval of Minutes  A. *October Board Meeting	p. 3
III.	*Presentation of FY 23-24 Audit	
IV.	*Financial Report	p. 5
V.	Committee Reports A. *Marketing Committee	p. 15
VI.	Staff Report	p. 27

### VII. Old Business

# VIII. New Business

- A. Update on Waste Management Study
- B. \*Board Vacancy business representative
- IX. Public Forum
- X. Adjournment

# Upcoming Meetings:

December 18, 11:30 am - Board Meeting January 22, 11:30 am - Board Meeting

<sup>\*</sup> Denotes action items

# BOARD OF DIRECTORS' MEETING ➤ MINUTES

# OCTOBER 16, 2023, 11:30 AM

The Board of Directors of Downtown Knoxville Alliance met on Monday, October 16, 2023, at 11:30 am at 17 Market Square, Knoxville, TN.

Board members present included board chair, Matthew DeBardelaben, Chip Barry, Lorie Matthews, John Sanders, and Blaine Wedekind. DKA and Knoxville Chamber staff in attendance included: Michele Hummel, Angela Lunsford, Karen Kakanis, and Robin Thomas.

### I. Welcome

Matthew DeBardelaben welcomed everyone and called the meeting to order.

### II. Minutes

Matthew DeBardelaben called for approval of the minutes from the September board meeting. Lorie Matthews made a motion to approve the minutes. Chip Barry seconded the motion, which was unanimously approved by the board.

# III. Financial Report

Angela Lunsford delivered the report for the corporation explaining the various reports. Lorie Matthews made a motion to approve the financial report, and Matthew DeBardelaben seconded the motion, which was unanimously approved by the board.

# IV. Staff Report

Staff presented their report, which provided an update on activities from the previous month. The full reports were included in the agenda packet.

# V. Old Business

Michele Hummel confirmed that Drew McKenna has resigned from the board due to work commitments. The board will consider a replacement in November.

### VI. New Business

The board and staff discussed potential projects that DKA could undertake on their own or with potential partners. Staff will start working on a few projects and pull in necessary partners.

### VII. Public Forum

There was no Public Forum.

# VIII. Adjournment

With no other business, the meeting was adjourned.

Secretary		

Downtown Knoxville Alliance Statement of Cash Flows Fiscal YTD October 31, 2023

OPERATING ACTIVITIES         508,560           Adjustments to reconcile Net Income         508,560           Adjustments to reconcile Net Income         508,560           to net cash provided by operations:         508,500           1110 - Other Receivable         (563,301)           2020 - Accounts Payables         (46,824)           2700 - Accrued Rayables         (46,824)           2700 - Accrued Wages         -           1350 - Prepaid Expenses         (825,000)           Net cash provided by Operating Activities         (111,822)           FINANCING ACTIVITIES         -           3900 - Change in NA - unrestricted         -           Net cash provided by Financing Activities         -           Net cash increase for period         (111,822)           Cash at beginning of period         1,207,573           Cash at end of period         1,207,573           Current Liabilities         (30,590)           Accrued Payables         (277,676)           Accrued Payables         (277,676)           Accrued Payables         261,519           Projected Remaining Budgeted Income (Expenses)           Revenue         523,381           Development         (115,000)           Quality of Life <th< th=""><th>·</th><th><u> Jul '23 - Jun '24</u></th></th<>	·	<u> Jul '23 - Jun '24</u>
Adjustments to reconcile Net Income to net cash provided by operations:  1110 - Other Receivable (563,301) 2020 - Accounts Payables (9,432) 2400 - Accrued Payables (46,824) 2700 - Accrued Wages (825,00) Net cash provided by Operating Activities (111,822) FINANCING ACTIVITIES (111,822) FINANCING ACTIVITIES (111,822) FINANCING ACTIVITIES (111,822) Cash at provided by Financing Activities (111,822) Cash at beginning of period (111,822) Cash at end of period (111,822) Cash at end of period (110,825,781) Current Liabilities (30,590) Accrued Payables (277,676) Accounts receivable and Other 569,786 Subtotal 261,519 Projected Remaining Budgeted Income (Expenses)  Revenue 523,381 Development (115,000) Quality of Life (299,340) Business Support (36,657) Administration (184,786) Subtotal (320,277) Projected Cash - Before Minimum Reserve (150,000)	OPERATING ACTIVITIES	
1110   Other Receivable   (563,301)   (563,301)   (2020   Accounts Payable   (9,432)   (46,824)	Net Income	508,560
1110 - Other Receivable         (563,301)           2020 - Accounts Payable         (9,432)           2600 - Accound Payables         (46,824)           2700 - Accound Wages         -           1350 - Prepaid Expenses         (825,00)           Net cash provided by Operating Activities         (111,822)           FINANCING ACTIVITIES         -           3900 · Change in NA - unrestricted         -           Net cash provided by Financing Activities         -           Net cash increase for period         (111,822)           Cash at beginning of period         1,207,573           Cash at end of period         1,207,573           Current Liabilities         (30,590)           Accrued Payables         (277,676)           Accounts receivable and Other         569,786           Subtotal         261,519           Projected Remaining Budgeted Income (Expenses)         261,519           Revenue         523,381           Development         (115,000)           Quality of Life         (299,340)           Business Support         (36,657)           Administration         (184,786)           Subtotal         (30,097)           Projected Cash - Before Minimum Reserve         1,036,991 <th>•</th> <th></th>	•	
2020 · Accounts Payables         (9,432)           2600 · Accrued Payables         (46,824)           2700 · Accrued Wages         -           1350 · Prepoid Expenses         (825,00)           Net cash provided by Operating Activities         (111,822)           FINANCING ACTIVITIES         -           3900 · Change in NA - unrestricted         -           Net cash provided by Financing Activities         -           Net cash increase for period         (111,822)           Cash at beginning of period         1,207,573           Cash at end of period         1,095,751           Current Liabilities         (30,590)           Accrued Payables         (277,676)           Accounts receivable and Other         569,786           Subtotal         261,519           Projected Remaining Budgeted Income (Expenses)         261,519           Revenue         523,381           Development         (115,000)           Quality of Life         (299,340)           Business Support         (36,657)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         (150,000)		
2600 · Accrued Payables       (46,824)         2700 · Accrued Wages       -         1350 · Prepaid Expenses       (825,00)         Net cash provided by Operating Activities       (111,822)         FINANCING ACTIVITIES       -         3900 · Change in NA - unrestricted       -         Net cash provided by Financing Activities       -         Net cash increase for period       (111,822)         Cash at beginning of period       1,207,573         Cash at end of period       1,095,751         Current Liabilities       (30,590)         Accrued Payables       (277,676)         Accrued Payables       (277,676)         Subtotal       261,519         Projected Remaining Budgeted Income (Expenses)       569,786         Subtotal       261,519         Projected Remaining Budgeted Income (Expenses)       (279,340)         Quality of Life       (299,340)         Business Support       (36,657)         Marketing/Sponsorships       (207,879)         Administration       (184,786)         Subtotal       (320,279)         Projected Cash - Before Minimum Reserve       1,036,991		
2700 · Accrued Wages	2020 · Accounts Payable	(9,432)
1350 - Prepaid Expenses       (825.00)         Net cash provided by Operating Activities       (111.822)         FINANCING ACTIVITIES       -         3900 · Change in NA - unrestricted       -         Net cash provided by Financing Activities       -         Net cash increase for period       (111.822)         Cash at end of period       1,207.573         Cash at end of period       1,095.751         Current Llabilities       (30.590)         Accrued Payables       (277.676)         Accounts receivable and Other       569.786         Subtotal       261.519         Projected Remaining Budgeted Income (Expenses)       115.000         Revenue       523.381         Development       (150.000)         Quality of Life       (299.340)         Business Support       (36.657)         Marketing/Sponsorships       (207.879)         Administration       (184.786)         Subtotal       (320.279)         Projected Cash - Before Minimum Reserve       1,036,991	2600 · Accrued Payables	(46,824)
Net cash provided by Operating Activities         (111,822)           FINANCING ACTIVITIES         -           3900 · Change in NA - unrestricted         -           Net cash provided by Financing Activities         -           Net cash increase for period         (111,822)           Cash at beginning of period         1,207,573           Cash at end of period         1,095,751           Current Liabilities         (30,590)           Accrued Payables         (277,676)           Accounts receivable and Other         569,786           Subtotal         261,519           Projected Remaining Budgeted Income (Expenses)         523,381           Development         (115,000)           Quality of Life         (299,340)           Business Support         (36,657)           Marketing/Sponsorships         (207,879)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         1,036,991		-
FINANCING ACTIVITIES   3900 · Change in NA - unrestricted		
3900 · Change in NA - unrestricted         -           Net cash provided by Financing Activities         -           Net cash increase for period         (111,822)           Cash at beginning of period         1,207,573           Cash at end of period         1,095,751           Current Liabilities         (30,590)           Accrued Payables         (277,676)           Accounts receivable and Other         569,786           Subtotal         261,519           Projected Remaining Budgeted Income (Expenses)         523,381           Development         (115,000)           Quality of Life         (299,340)           Business Support         (36,657)           Marketing/Sponsorships         (207,879)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         1,036,991           Minimum Cash Balance - Reserve         (150,000)		(111,822)
Net cash provided by Financing Activities         -           Net cash increase for period         (111,822)           Cash at beginning of period         1,207,573           Cash at end of period         1,095,751           Current Liabilities         (30,590)           Accrued Payables         (277,676)           Accounts receivable and Other         569,786           Subtotal         261,519           Projected Remaining Budgeted Income (Expenses)         (115,000)           Quality of Life         (299,340)           Business Support         (36,657)           Marketing/Sponsorships         (207,879)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         1,036,991		
Net cash increase for period         (111,822)           Cash at beginning of period         1,207,573           Cash at end of period         1,095,751           Current Liabilities         (30,590)           Accrued Payables         (277,676)           Accounts receivable and Other         569,786           Subtotal         261,519           Projected Remaining Budgeted Income (Expenses)         523,381           Development         (115,000)           Quality of Life         (299,340)           Business Support         (36,657)           Marketing/Sponsorships         (207,879)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         1,036,991	_	
Cash at beginning of period         1,207,573           Cash at end of period         1,095,751           Current Liabilities         (30,590)           Accrued Payables         (277,676)           Accounts receivable and Other         569,786           Subtotal         261,519           Projected Remaining Budgeted Income (Expenses)         523,381           Development         (115,000)           Quality of Life         (299,340)           Business Support         (36,657)           Marketing/Sponsorships         (207,879)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         1,036,991	·	(111.922)
Cash at end of period         1,095,751           Current Liabilities         (30,590)           Accrued Payables         (277,676)           Accounts receivable and Other         569,786           Subtotal         261,519           Projected Remaining Budgeted Income (Expenses)         523,381           Development         (115,000)           Quality of Life         (299,340)           Business Support         (36,657)           Marketing/Sponsorships         (207,879)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         1,036,991           Minimum Cash Balance - Reserve         (150,000)	·	, , ,
Current Liabilities (30,590)  Accrued Payables (277,676)  Accounts receivable and Other 569,786  Subtotal 261,519  Projected Remaining Budgeted Income (Expenses)  Revenue 523,381 Development (115,000) Quality of Life (299,340) Business Support (36,657) Marketing/Sponsorships (207,879) Administration (184,786) Subtotal (320,279)  Projected Cash - Before Minimum Reserve (150,000)		
Accounts receivable and Other 569,786  Subtotal 261,519  Projected Remaining Budgeted Income (Expenses)  Revenue 523,381 Development (115,000) Quality of Life (299,340) Business Support (36,657) Marketing/Sponsorships (207,879) Administration (184,786) Subtotal (320,279)  Projected Cash - Before Minimum Reserve (150,000)	Cash at ena of period	1,073,731
Accounts receivable and Other 569,786  Subtotal 261,519  Projected Remaining Budgeted Income (Expenses)  Revenue 523,381 Development (115,000) Quality of Life (299,340) Business Support (36,657) Marketing/Sponsorships (207,879) Administration (184,786) Subtotal (320,279)  Projected Cash - Before Minimum Reserve (150,000)	Current Liabilities	(30,590)
Subtotal         261,519           Projected Remaining Budgeted Income (Expenses)         523,381           Revenue         523,381           Development         (115,000)           Quality of Life         (299,340)           Business Support         (36,657)           Marketing/Sponsorships         (207,879)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         1,036,991           Minimum Cash Balance - Reserve         (150,000)	Accrued Payables	(277,676)
Projected Remaining Budgeted Income (Expenses)  Revenue Development Quality of Life Business Support Marketing/Sponsorships Administration Subtotal  Projected Cash - Before Minimum Reserve  Minimum Cash Balance - Reserve  523,381 (115,000) (115,000) (299,340) (36,657) (36,657) (36,657) (36,657) (36,791) (320,279)	Accounts receivable and Other	569,786
Revenue       523,381         Development       (115,000)         Quality of Life       (299,340)         Business Support       (36,657)         Marketing/Sponsorships       (207,879)         Administration       (184,786)         Subtotal       (320,279)         Projected Cash - Before Minimum Reserve       1,036,991         Minimum Cash Balance - Reserve       (150,000)	Subtotal	261,519
Development         (115,000)           Quality of Life         (299,340)           Business Support         (36,657)           Marketing/Sponsorships         (207,879)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         1,036,991           Minimum Cash Balance - Reserve         (150,000)	Projected Remaining Budgeted Income (Expenses)	
Quality of Life         (299,340)           Business Support         (36,657)           Marketing/Sponsorships         (207,879)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         1,036,991           Minimum Cash Balance - Reserve         (150,000)	Revenue	523,381
Business Support         (36,657)           Marketing/Sponsorships         (207,879)           Administration         (184,786)           Subtotal         (320,279)           Projected Cash - Before Minimum Reserve         1,036,991           Minimum Cash Balance - Reserve         (150,000)	Development	(115,000)
Marketing/Sponsorships Administration Subtotal  Projected Cash - Before Minimum Reserve  Minimum Cash Balance - Reserve  (207,879) (184,786) (320,279)  1,036,991		
Administration (184,786) Subtotal (320,279)  Projected Cash - Before Minimum Reserve 1,036,991  Minimum Cash Balance - Reserve (150,000)		
Subtotal (320,279)  Projected Cash - Before Minimum Reserve 1,036,991  Minimum Cash Balance - Reserve (150,000)		• •
Projected Cash - Before Minimum Reserve 1,036,991  Minimum Cash Balance - Reserve (150,000)		
Minimum Cash Balance - Reserve(150,000)	Subtotal	(320,279)
	Projected Cash - Before Minimum Reserve	1,036,991
Projected Cash Availability 886,991	Minimum Cash Balance - Reserve	(150,000)
	Projected Cash Availability	886,991

Project	Grants	Permit Date	Comp Date	YE 6/30/2024	Total
314 Union Ave (COK)	250,000			250,000	250,000
Hilton Parking Garage	50,000		10/31/2023	50,000	50,000
	300,000	_		300,000	300,000

<sup>\*</sup> City approval required

Note: Disclosure of Tax Abatement for Farragut Building. CBID Board agreed to receive current assessment of \$4,578 and forgo \$19,012/year for 25 years - total abatement \$475,302. Based on estimated increase in projected value \$18.4mm versus \$3.6mm. Tax is .32 per \$100 on 40% of projected value.

Note: In 2013, Knox County Commission and Knox County Industrial Development Board approved a 10 year PILOT for Marble Alley Lofts, LLC. The property was held by Knox County and did not pay property taxes because of its tax exempt status. The property is now held by the Knox County Industrial Development Board. Based on the current appraised value, at the end of the 10 year PILOT, CBID would be entitled to a projected assessment of \$36,800 annually.

Note: In July of 2019, the Board of the Downtown Knoxville Alliance agreed to approve a 10-year abatement of the incremental CBID assessment for the State Supreme Court projects starting 48 months after the Dover Signature Properties closes on the two parcels of property from the City of Knoxville to allow for construction and project stabilization. CBID will receive an assessment for both properties based on the acquisition cost of \$2.6mm or approximately \$320 for the property that will house the hospitality project, purchased for \$250,000 and \$3,008 for the parcel that houses the apartment project, purchased for \$2,350,000. Downtown Knoxville Alliance will receive this yearly assessment during the 48 month construction and stabilization period and during the 10-year abatement, after which the CBID assessment will be paid at full value.

Downtown Knoxville Alliance Profit & Loss Actual vs Budget June 30, 2024	Acct #	Jul 23	Aug 23	Sep 23	Oct 23	Nov 23	Dec 23	Jan 24	Feb 24	Mar 24	Apr 24	May 24	Jun 24	TOTAL	FY24 Budget	Remainder
Income CBID Tax Assessments Investment income	4020	19,389	1,773	6,485	569,786	, ,	eκ	3: E	6.6				F 6	597,433	1,125,000	527,567 (4,186)
Total Income		20,514	2,991	7,636	570,978									602,119	1,125,500	523,381
Expenses Development Perit to Prosperity	5225	•	,	•	,	50 S	SF 3	88.0	, i	<b>16</b>				•	15,000	15,000
Special Mojects Total Development	coze					٠.					. .	١.	ا.		115,000	115,000
Quality of Life Beautification	5659	77	77	3,533	8		*	*	į	ř	•	•	i	3,771	90,000	86,229
Ambassador Program Residential - Other	5657 5900	9.676	9.676	9.676	9.676		X	Ð	٠					38,705	117,000	78,295
Residential Special Art Project	5901				ı	te.	•	ţ:	r.		•				3,000	3,000 50,000
Security Total Quality of Life	5700	3,557 13,310	3,854	7,164	3,610 13,370	100	(00)	800	٠.					18,184	360,000	81,816
Business Support Business Support	5676	523	2,779	5,957	4,259	٠.	з.							13.518	50,000	36,482
lord Business support		576	7///	767,6	¥67'*						•	•	•	9 000	200,00	20,402
Marketing Expenses Advertising General	5305	3,536	1,688	5,387	3,191	<b>(</b> )	•	£2	10	ř.	•	•		13,802	50,000	36,198
Website - All Committees	5375	250	1,195	1,840	6.058			LOUE						9,643	30,000	20,357
Downtown Scavenger Huni Events and Sponsorship	5364 5360	9000'9		8,000	210	10	.0	0.0	•		•	,	•	14,000	15,000	96,000
Total Marketing Expenses	•	10,312	5,414	17,828	19,460							•		52,804	260,000	207,196
Administration	Š	Ġ	ŝ	Š	ò									č	8	7.
Meals/ Lodging/ Iravel Office Expense	5420 5430	\$05 505	525	194 685	492			t o						2,207	2,000,7	4,4/4
Bank Fees	5435	6 5	∞ ∘	<u>@</u> °	8 2	. )	9 0	A 10			• 9	• }		73	2,00	127
Professional Dev.	5465	·	`.	'	2.475							•		2,475	9,000	3,525
Professional Svc Svc Contract - Operations	5450 5460	19.849	19.849	19.849	2,000	× ×	x x							3,000	12,000	9,000
Insurance Directors/Officers Software	5750 5480		. 59		27 88 88	x x	x 6	8.6				K 6		75 203	006 000,1	825 797
Supplies Total Administration	5470	21,225	21,691	20,756	25,328	9	*:		6.	<b>6</b>	6	Ē.	.	89,000	273,786	184,786
Total Expenses		45,370	43,491	64,914	62,418				•		•	•		215,983	1,058,786	842,803
Change in NAV		(24,856)	(40,500)	(57,278)	508,560				•		•	•		386,136	66,714	319,422
Board Approved Spending 314 Union Avenue				0	0	0	0	0	0	00	0	0	0	00	e	*
Subtotal Board Approved Spending	'			0	0	0	0	0	0	0	٥	0	0		<b>C</b> (	6
NAV Total affer Surplus Spending		(24,856)	(40,500)	(57,278)	508,560	0	0	•	0	0	0	0	0	386,136		

# **Downtown Knoxville Alliance**

# Statement of Cash Flows

October 2023

	TOTAL
OPERATING ACTIVITIES	
Net Income	508,560.12
Adjustments to reconcile Net Income to Net Cash provided by operations:	
1110 Other Receivable	-563,301.47
1350 Prepaid Expenses	-825.00
2020 Acc. Payable:Accounts Payable	-9,432.42
2600 Accrued Payables	-46,823.67
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	-620,382.56
Net cash provided by operating activities	\$ -111,822.44
NET CASH INCREASE FOR PERIOD	\$ -111,822.44
Cash at beginning of period	1,207,573.26
CASH AT END OF PERIOD	\$1,095,750.82

# Downtown Knoxville Alliance Balance Sheet

As of October 31, 2023

	Total
ASSETS	
Current Assets	
Bank Accounts	
1000 Cash & Cash Equiv.	
1012 First Bank Checking	109,514.12
1016 Regions - Checking	 147,609.52
Total 1005 Cash	\$ 257,123.64
1020 Investments - Cert Dep and MM	
1022 FirstBank CD 0680	96,075.51
1026 First Century Bank	252,375.47
1027 SunTrust MM Account	246,018.89
1029 Home Federal Bank - MM	244,157.31
Total 1020 Investments - Cert Dep and MM	\$ 838,627.18
Total 1000 Cash & Cash Equiv.	\$ 1,095,750.82
Total Bank Accounts	\$ 1,095,750.82
Accounts Receivable	
1110 Other Receivable	569,786.01
Total Accounts Receivable	\$ 569,786.01
Other Current Assets	
1350 Prepaid Expenses	825.00
Total Other Current Assets	\$ 825.00
Total Current Assets	\$ 1,666,361.83
TOTAL ASSETS	\$ 1,666,361.83
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2020 Accounts Payable	30,590.29
Total 2000 Acc. Payable	\$ 30,590.29
Total Accounts Payable	\$ 30,590.29
Other Current Liabilities	
2600 Accrued Payables	277,676.33
Total Other Current Liabilities	\$ 277,676.33
Total Current Liabilities	\$ 308,266.62
Total Liabilities	\$ 308,266.62
Equity	
3900 Change in NA - unrestricted	972,169.27
Net Income	385,925.94
Total Equity	\$ 1,358,095.21
TOTAL LIABILITIES AND EQUITY	\$ 1,666,361.83
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# **Downtown Knoxville Alliance**

# **Profit and Loss**

# October 2023

	TOTAL
Income	
4020 CBID Assessment	569,786.01
4100 Interest on Cash Reserves	1,191.66
Total Income	\$570,977.67
GROSS PROFIT	\$570,977.67
Expenses	
5100 Business Support	
5150 Merchant Support	4,258.84
Total 5100 Business Support	4,258.84
5300 Marketing Expenses	
5305 Advertising	3,190.91
5306 Print and Content	10,001.61
5364 Downtown Scavenger Hunt	210.00
5375 Website	6,057.50
Total 5300 Marketing Expenses	19,460.02
5400 Administration	
5420 Meals/Lodging/Travel	267.82
5430 Office Expenses	491.67
5435 Bank Fees	18.00
5440 Postage	14.49
5450 Professional Svc	2,000.00
5460 Services Contract	19,849.00
5465 Professional Dev.	2,474.72
5480 Software	137.66
5490 Insurance D&O	75.00
Total 5400 Administration	25,328.36
5650 Quality of Life	
5655 Bike Patrol	3,610.00
5657 Ambassador Program	9,676.33
5659 Beautification	84.00
Total 5650 Quality of Life	13,370.33
Total Expenses	\$62,417.55
NET OPERATING INCOME	\$508,560.12
NET INCOME	\$508,560.12

Accrued Payables at 10.31.23		
Old City Association	FY23	\$3,000.00
City of Knoxville (314 Union Ave)	FY23	\$250,000.00
Convervation Cooperative	FY23	\$3,500.00
Grant for Hilton Parking Garage / 500 Clinch Ave.	FY23	\$0.00
City of Knoxville Concerts on the Square	FY23	\$0.00
Asian Culture Center - Asian Festival 8/25 - 8/26/23	FY23	\$0.00
Anoor Academy - Int'l Food Fest August 19, 2023	FY23	\$0.00
East TN Historical Society, August - October 2023 events	FY23	\$2,500.00
WDVX Blue Plate Special	FY23	\$0.00
Ambassador Accrual October	FY24	\$9,676.33
Jazz Concerts 8 weekly jazz concerts	FY24	\$1,000.00
CBID off Duty officer OT salary reimbursement	FY23	\$0.00
Hola Festival 9/16 - 9/17/23	FY24	\$0.00
Bike Walk	FY24	\$3,000.00
Nourish Knoxville	FY24	\$5,000.00
		\$277,676.33

# Downtown Knoxville Alliance

# A/R Aging Detail

As of October 31, 2023

DATE	TRANSACTION TYPE	NUM	CUSTOMER	DUE DATE	AMOUNT	OPEN BALANCE
Current						
10/31/2023	Invoice	361	City of Knoxville.	11/30/2023	569,786.01	569,786.01
<b>Total for Current</b>					\$569,786.01	\$569,786.01
TOTAL					\$569,786.01	\$569,786.01

# **Downtown Knoxville Alliance** A/P Aging Detail As of October 31, 2023

	Transact						Open
Date	ion Type	Num	Vendor	Due Date	Past Due	Amount	Balance
10/24/2023	Bill	10	Beuerlein, Karin	10/24/2023	17	1,000.00	1,000.00
10/30/2023	Bill	10302023	City of Knoxville Office of Special Events	10/30/2023	11	1,500.00	1,500.00
10/31/2023	Bill	12	The Tomato Head Inc.	11/03/2023	7	243.03	243.03
10/27/2023	Bill	193304	Graphic Creations	11/06/2023	4	495.84	495.84
10/26/2023	Bill	2310481	High Resolutions, Inc	11/15/2023	-5	232.30	232.30
10/31/2023	Bill	10312023	Thomas, Robin	11/15/2023	-5	1,525.39	1,525.39
10/25/2023	Bill	193250	Graphic Creations	11/24/2023	-14	4,727.26	4,727.26
10/31/2023	Bill	INV011023	Knoxville Chamber	11/30/2023	-20	19,849.00	19,849.00
10/31/2023	Bill	13	Lauren LeBlanc	11/30/2023	-20	531.00	531.00
10/31/2023	Bill	2574	Loch and Key Productions	11/30/2023	-20	388.80	388.80
10/31/2023	Bill	INV011235	Knoxville Chamber	11/30/2023	-20	97.67	97.67
TOTAL					_	\$ 30,590,29	\$ 30.590.29

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# MARKETING COMMITTEE → MINUTES

NOVEMBER 7, 2023 2:00 PM



Downtown Knoxville Alliance board members present included Matthew DeBardelaben. Committee members present included Lisa Allen, Public Building Authority; Heather Beck, BarberMcMurry Architects; Scott Bird, Mox Car Marketing + Communications; Dana Dalton, downtown resident; Shera Petty, Visit Knoxville; Kat Torbett, Loch & Key Productions. Staff members included Robin Thomas.

# **Event Sponsorship Requests**

Summary and application attached.

Organization	Event	Request	Recommendation
East TN Historical Society	2024 Events	\$10,000	\$10,000
Total			\$10,000

# **Recommendation for Board Approval**

\$10,000 for 2024 events including Every Day Arts (Apr 6), Downtown Home Tour (June 8), History Hootenanny (Aug 17), Football Fridays (September), Monsters at the Museum (Oct 26), and Featured Exhibition (opening October).

### Other Discussion

General discussion on reduced day-time foot traffic due to hybrid work schedules and ideas on how to attract alternative demographics including grandparents with children, retirees, home school organizations, etc. Research on these ideas will continue.

# **Dowtown Knoxville Alliance - Event Sponsorships** FY 23-24 (as of October 31, 2023)

	FY 20-21 Requests	FY 20-21 Funded	FY 21-22 Requests	FY 21-22 Funded	FY 22-23 Requests	FY 22-23 Funded	FY 23-24 Requests	FY 23-24 Funded
Budget		60,000		80,000		90,000		110,000
buuget		00,000		80,000		30,000		110,000
Previously Approved								
Annoor Academy - International Food Fest					10,000	5,000		
Asian Culture Center of TN - Asian Festival	n/a		20,500	5,000	25,000	5,000		
Asian Culture Center of TN - Japanese New Year	r		5,650	1,000				
Big Ears - Big Ears Festival			10,000	10,000	10,000	8,000		
Big Ears - Our Common Nature					5,000	5,000		
Bike Walk Knoxville - Tour de Lights**	n/a		2,500	2,500	2,500	2,000	2,500	3,000
City of Knoxville - Concerts in the Park	5,000	5,000						
City of Knoxville - Concerts on the Square			8,000	3,000	3,000	3,000		
Downtown Knoxville - Peppermint Grove	10,000	10,000						
Downtown Knoxville - Spring Lighting	10,000	10,000						
Dogwood Arts - Arts Festival	6,000	6,000	6,000	6,000	6,000	6,000		
Dogwood Arts - Chalk Walk	n/a		2,500	2,500	2,500	2,500		
Dogwood Arts - Southern Skies	n/a		5,000	5,000	5,000	1,500		
East TN Hist Society - Children's Gallery	2,500	2,500						
East TN Hist Society - late 2023 events					5,000	5,000		
East TN Hist Society - Lights! Camera! East TN					5,000	5,000		
Event Pro LLC - Knox Food Fest			10,001	5,000				
HoLa Hora Latina - HoLa Festival	5,000	5,000			5,000	5,000	5,000	5,000
Knox Co - Children's Festival of Reading	n/a		3,000	3,000	3,000	3,000		
Knoxville Community Media - Fall Concerts			10,000	-	5,000	-		
Knoxville Jazz Orehestra - Jazz at the Emporiur	n						5,000	1,000
Knoxville Opera - Musical Theater Marathon	4,000	1,500						
Knoxville Opera - Rossini Festival	n/a	•	20,000	5,000	5,000	5,000		
Knoxville Opera - Spring Regatta	1,050	-	·	·		•		
Make Music Knoxville - Carol Cart	•				3,400	2,000		
Maker City - Maker City Summit					5,000	-		
Nourish Knoxville - Farmers' Market	10,000	10,000	10,000	10,000	10,000	10,000		
Nourish Knoxville - Winter Market		20,000	,	,	,		5,000	5,000
Old City Assn - Dolly Fest/Rhinestone Fest			10,000	5,000	10,000	2,000		
Old City Assn - Old City Market	5,000	5,000	5,000	5,000	8,000	6,000		
River & Rail Theatre - 2021-22 Season*	0,000	0,000	10,000	-	1	5,555		
Southern Fried Poetry Slam			,,,,,,		19,750	3,500		
WDVX - Blue Plate Special	5,000	5,000	5,000	5,000	5,000	5,000		
Approved to Date	63,550	60,000	143,151	73,000	158,150	89,500	17,500	14,000
			· 		-		-	<b></b>
Balance Prior to Requests		-		7,000		500		96,000

<sup>\*</sup> Board chose to fund ouside of Event Budget

<sup>\*\*23-24</sup> funding includes guarantee of \$1500 plus \$1500 contingent on additional sponsorships

Requests/Recommendation	Requests	Proposed
East TN Historical Society - 2024 Events	10,000	10,000
<b></b>	·	·
Total Current Requests	10,000	10,000
·		
Remaining Balance		86,000

	East TN Historical Society 2024 Programs
Request	\$10,000
Description	Events throughout 2024 including Every Day Arts (Apr 6), Downtown Home Tour (June 8), History Hootenanny (Aug 17), Football Fridays (September), Monsters a the Museum (Oct 26), and Featured Exhibition (opening October)
Dates	Throughout 2024
Location	Museum of East TN History
History	Prior Years: Funded by DKA: 1
Most Recent Funding	\$10,000 in 2023
Event Producer	East TN Historical Society
Other Sponsors	Vary by event
General Admission	Events are free, with the exception of Home Tour and Featured Exhibition. The museum is free to children 16 and under, school groups, and on Sundays.
Expected Attendance	n/a
Total Expenses	\$47,950 (related to listed events only, no staff overhead or general museum expenses included)
Request/% of Exp	20.1%
Request/Attendee	n/a
Use of Funds	General event expenses

The East Tennessee Historical Society offers a full range of events as we seek to connect with the people of East Tennessee and tell the stories of our region. We are located in downtown Knoxville at the East Tennessee History Center at 601 S. Gay Street. Except for two large fundraising events that require renting another (larger) venue, our events take place in downtown Knoxville.

Instead of submitting multiple grant applications throughout the year, we are requesting funding for a wide range of events and activities that will take place between now and the end of 2024. It is our plan, going forward, to submit one proposal that will request funding for activities and events taking place for a full calendar year beginning in 2024.

We are primarily asking for funding for events that are free and open to the public; however we are including the Downtown Home Tour because of the sprawling and collaborative nature of the event in the downtown footprint. We have also included our next feature exhibition which will open in October 2024. Feature exhibitions are always free on Sundays and for children anytime.

In recognition and appreciation of the support of the Downtown Knoxville Alliance, we include the DKA as a partner on all events listed below. We also included DKA as a sponsor/partner at the Downtown Home Tour and the feature exhibition in 2023.

**Total Requested Amount: \$10,000** 

**Event:** Everyday Arts

Date: Saturday, April 6, 2024 @ 10:00-4:00

Location: East Tennessee History Center, 601 S. Gay Street, Knoxville, TN 37902

**Produced by:** East Tennessee Historical Society

**Sponsorship Amount Requested**: See total above

**Event History:** 1st year

**Event Description:** Join the East Tennessee Historical Society as we celebrate the Everyday Arts! Throughout history, people created items they needed – often in artistic ways. These crafts served a purpose, while also lending beauty to everyday life. From basketweaving to chair caning, spinning to quilting, meet modern-day artists who have mastered these ancient crafts. Explore the gallery to see historic examples of these arts and take your turn at creating your own at the make and take stations. This family-friendly event is free and open to the public.

Additional Sponsors: None (potential sponsor from Smoky Mountain Quilters Guild)

Planned use of funds requested: See budget

What is the projected attendance for this event? How will actual attendance be measured? Describe the demographics of anticipated attendees: We project that approximately 400-500 guests will attend this free event. We will have a staff member or volunteer present in the lobby to count the number of guests. We aim to attract families, visitors from around the East Tennessee region, tourists visiting for the day, and East Tennessee Historical Society members.

**Event:** Downtown Home Tour

Date: Saturday, June 8, 2024

Location: East Tennessee History Center and Downtown Knoxville

**Produced by:** East Tennessee Historical Society (ETHS)

Sponsorship Amount Requested: See total above

**Event History:** 2nd year with ETHS (City People for 30 years)

**Event Description:** The popular downtown home tour—a 30-year tradition started by the non-profit group City People—was hosted by the East Tennessee Historical Society in June 2023. The Downtown Home Tour offered a unique opportunity to see what urban living has to offer and go inside private residences that showcase the variety of homes that exist in downtown Knoxville. 2023's tour included homes in The Overlook, Elliott, Glencoe, Phoenix, Gallery Lofts, Marble Alley, and Regas Square. We are excited to continue this event in 2024 featuring more unique homes in the downtown area.

**Additional Sponsors:** We expect some of the same sponsors as in 2023, which included Downtown Realty, Raymond James, and Dewhirst Properties.

Planned use of funds requested: See budget

What is the projected attendance for this event? How will actual attendance be measured? Describe the demographics of anticipated attendees: We project that approximately 600 guests will attend this event. We will have an accurate count based on how many people purchase tickets for this event.

**Event:** History Hootenanny

Date: Saturday, August 17, 2024 @ 10:00-4:00

Location: East Tennessee History Center, 601 S. Gay Street, Knoxville, TN 37902

**Produced by:** East Tennessee Historical Society

**Sponsorship Amount Requested**: See total above

**Event History:** 3rd year

**Event Description:** In partnership with the Knox County Public Library, the East Tennessee Historical Society will host the 3<sup>rd</sup> annual History Hootenanny. The event features the best of the East Tennessee History Center, including live music and fun activities in the Museum of East Tennessee History, genealogy workshops, a used local history book sale, shuttles to the Historic House Museums of Knoxville, walking tours, and much more! This year's theme is "East Tennessee Country Music Legends," which coincides with our feature exhibition *They Sang What They Lived: The Story of Carl and Pearl Butler.* 

Additional Sponsors: Tennessee Arts Commission (potential grant funds for musicians)

Planned use of funds requested: See budget

What is the projected attendance for this event? How will actual attendance be measured? Describe the demographics of anticipated attendees: We project that approximately 800-1000 guests will attend this free event. We will have a staff member or volunteer present in the lobby to count the number of guests. We aim to attract families, visitors from around the East Tennessee region, tourists visiting for the day, and East Tennessee Historical Society members.

**Event:** Football Friday

Date: September 2024 at 5:00-8:00 pm (date will be decided when the football schedule is announced)

Location: East Tennessee History Center, 601 S. Gay Street, Knoxville, TN 37902

Produced by: East Tennessee Historical Society

Sponsorship Amount Requested: See total above

Event History: 2nd year

**Event Description:** The East Tennessee Historical Society invites you to a historic Friday night pep rally at the East Tennessee History Center. Enjoy food from local food truck vendors, drinks from the Tap Truck, and music from local East Tennessee musicians. Get in the game spirit with a little help from the UT spirit teams and a special appearance from one of UT's own history makers.

The event will take place on Market Street between Church and Clinch Ave, behind the East Tennessee History Center.

**Additional Sponsors: None** 

Planned use of funds requested: See budget

What is the projected attendance for this event? How will actual attendance be measured? Describe the demographics of anticipated attendees: We project that approximately 400-500 guests will attend this event. We will have a staff member or volunteer present at the entrance to count the number of guests. In 2023, we brought awareness to the East Tennessee History Center and attracted visitors that had not engaged with us before. We also saw regular members attending.

**Event:** Feature Exhibitions

Date: October

Location: East Tennessee History Center, 601 S. Gay Street, Knoxville, TN 37902

**Produced by:** East Tennessee Historical Society

Sponsorship Amount Requested: See total above

**Exhibition Description:** Each year changing exhibits are installed in the Rogers-Claussen Feature Gallery highlight special stories from East Tennessee's past. Recent exhibitions *Black & White: Knoxville in the Jim Crow Era, "It'll Tickle Yore Innards!" A Hillbilly History of Mountain Dew, You Should've Been There: The 1982 World's Fair, Shaver: An Artist of Rare Merit, and Lights! Camera! East Tennessee! They Sang What They Lived: The Story of Carl and Pearl Butler, our current feature exhibition, will be on display from October 7, 2023 – August 18, 2024 and thanks the support of the Downtown Knoxville Alliance as a partner.* 

We are unable to announce the feature exhibition that will be showing in October 2024, but several ideas are being discussed with the staff, board, and respective committees.

Additional Sponsors: None

**Event:** Monsters at the Museum

Date: Saturday, October 26, 2024 @ 10:00-3:00

Location: East Tennessee History Center, 601 S. Gay Street, Knoxville, TN 37902

**Produced by:** East Tennessee Historical Society

**Sponsorship Amount Requested**: See total requested above

**Event History:** 6+ years

**Event Description:** The East Tennessee Historical Society invites you and your family to Monsters at the Museum, an event highlighting the histories and mysteries of Halloween. From Cherokee oral traditions to eerie Victorian mourning customs, we'll delve into the region's spooky and mysterious histories. The event will feature gallery trick-or-treating and a variety of Halloween-themed children's games, crafts, storytelling, and costume contests with prizes for different categories. This event is free for the entire family!

**Additional Sponsors: None** 

Planned use of funds requested: See budget

What is the projected attendance for this event? How will actual attendance be measured? Describe the demographics of anticipated attendees: We project that approximately 400-500 guests will attend this event. We will have a staff member or volunteer present at the entrance to count the number of guests. Our goal is to attract families to the Museum of East Tennessee History.

# What opportunities, if any, will be provided for downtown merchants to participate?

In 2023, we welcomed partnerships with downtown merchants and companies. We had participation with local employers, such as 21<sup>st</sup> Mortgage, to offer their team members discounted tickets to purchase drinks. For the Downtown Home Tour, 15 downtown businesses agreed to be Promotion Partners. We sent them digital content which they shared, using whatever forms of social media they use at a time convenient for them each week. In addition, we'll be delivering promotional postcards and flyers to the businesses. In return we will list the Partners in the tour booklet, all at no cost to merchants.

## How will these events positively impact downtown?

All of these events combined brought around 2,000 individuals and families to the East Tennessee History Center. We expect that number to grow in 2024.

We have found that guests do not simply attend our events. They shop in downtown stores and visit bars and restaurants and other attractions. A vibrant downtown requires people enjoying themselves in our beautiful, walkable downtown.

In addition, according to Tim Yates, our guest services manager, we average three questions per day that we characterize as "Visitor Center" queries regarding other places and activities to enjoy in downtown Knoxville.

# What effect would lack of Downtown Knoxville Alliance funding have on this event?

Lack of funding could result in a reduction in scope. It would also decrease our ability to promote the events via printing postcards, flyers, etc. We do use digital promotion, but printed postcards have proven to be effective in reaching people. If our promotional reach is limited, it may affect attendance and reduce opportunities for community engagement.

# **Marketing Plan**

- Our regular email communications with members and beyond reach over 8,000 people twice a month.
- Targeting advertising on social media will reach well beyond our 18,400 followers.
- Our member mailing list averages about 1,800 contacts. All of which receive regular event updates and calendars via mail.

- Press Releases go out to a list of approximately 300 regional East Tennessee regional media outlets.
- These events are usually featured in local news segments and blogged about in various Knoxville online publications, such as WATE and Inside of Knoxville.
- All events are listed on community calendars such as Visit Knoxville, TN Vacation, and others.

# **East Tennessee Historical Society Event Budgets**

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Income	Everyday Arts (April 2024)	Downtown Home Tour (June 8, 2024)
Tickets	Free	\$12,500 (ticket sales from 2023)
Sponsors		\$3,000 (sponsors from 2023)
Advertsments		\$250 (ads from 2023)
Merchandise		\$32 (sales from 2023)
Total	0\$	\$15,782

Expenses		
Printing	\$1,500 (postcard, mailing, programs, signs, etc)	\$3,100 (postcards, mailing, programs, signs)
Advertising	\$50	
Rentals		\$2,000 (shuttles)
Guest Speakers/Musicians/Artists	\$1,000	
Supplies	\$250 (volunteer snacks/lunches and other supplies)	\$3,000 (volunteer tshirts, lunch, and other supplies)
Permits/Insurance		
Other	\$500 (photographer)	
Total	\$3,300	\$8,100

Total Expenses for all Events = \$47,950

Other East Tennessee Historical Society Events

\*No funding requested

Little History Lessons (ongoing) Brown Bag Lectures (ongoing)

History Hootenanny (August 17, 2024)	Football Friday (September 2024)
Free	Free
\$4,000 (sponsors from 2023)	
\$4,000	0\$

\$1,500 (postcard, mailing, programs, signs)	\$1600 (postcard,mailing, signs)
\$50	\$50
\$5,000 (UTK shuttles)	\$200 (bike racks, chairs, etc)
\$2,800 (Walking Tours and musicians)	\$2,600 (Musicians/sound)
\$800 (volunteer snacks/lunch and supplies)	\$400 (wristbands, beverages, and cups)
	\$1,000
\$500 (photographer	\$2,000 (police/EMS)
\$10,650	\$7,850

Free on Sundays. Children always free.  Free free free free free free free free
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Feature Exhibition (October 2024)	Monsters at the Museum (October 28, 2023)
Free on Sundays. Children always free.	Free
	80
\$8,000 (graphics)	\$1,500 (postcard, mailing, signs)
\$2,000	\$50
\$1,000 (av, media)	\$500 (storyteller, walking tours)
\$2,000 (building supplies)	\$500 (candy, craft supplies, prizes)
\$2,000 (misc, travel, admin)	\$500 (Photographer)
\$15,000	\$3,050